# CONSOLIDATED FINANCIAL STATEMENTS MARCH 31, 2020

## CONSOLIDATED FINANCIAL STATEMENTS

## MARCH 31, 2020

	<u>Page</u>
Management's Responsibility for Financial Reporting	
Independent Auditor's Report	
Financial Statements	
Consolidated Statement of Financial Position	1
Consolidated Statement of Change in Net Debt	2
Consolidated Statement of Operations and Accumulated Surplus	3
Consolidated Statement of Cash Flows	4
Notes to Consolidated Financial Statements	5
Consolidated Schedules of Operations by Program	
Consolidated Summary Schedule of Operations by Program	21
Social Development - Schedule #1	22
Band Administration - Schedule #2	23
Education - Schedule #3	24
Capital and Housing - Schedule #4	25
Operating and Maintenance - Schedule #5	26
Economic Development - Schedule #6	27
Community Health - Schedule #7	28
Employment Training - Schedule #8	29
Gaming - Schedule #9	30
Tobacco Store - Schedule #10	31
Fisheries - Schedule #11	32
Housing Projects - Schedule #12	33
Gas Bar - Schedule #13	34
Covid-19 Emergency Funding - Schedule #14	35

## CONSOLIDATED FINANCIAL STATEMENTS

## MARCH 31, 2020

	Page
Complement on Calculate	
Supplementary Schedules	
Segment disclosure - current year	36
Segment disclosure - prior year	37
Schedule of Indigenous Services Canada funding and expenditures	38
Schedule of Health Canada funding and expenditures	39
Schedule of Government transfers	40
Externally restricted surplus - education continuity schedule	41
Salaries, honoraria and travel paid to Chief and Council	42
Salaries and travel - Management	43

#### MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

#### MARCH 31, 2020

The accompanying consolidated financial statements of Sipekne'katik are the responsibility of management and have been approved by Chief and Council.

The consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standards prescribed for governments as recommended by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada and as such include amounts that are the best estimates and judgments of management.

Management is responsible for the integrity and objectivity of these statements and for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

Council is responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control and is ultimately responsible for reviewing and approving the consolidated financial statements.

Council meets periodically with management, as well as the external auditors, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the consolidated financial statements and the external auditor's report.

The external auditors, Lenehan McCain & Associates, Chartered Professional Accountants, conduct an independent examination, in accordance with Canadian auditing standards, and express their opinion on the consolidated financial statements. The external auditors have full and free access to financial management of Sipekne'katik and meet when required.

On behalf of Sipekne'katik:		
Chief	Date	
Executive Financial Officer	Date	



#### **Independent Auditor's Report**

To the Chief, Council and Members of Sipekne'katik

#### **Opinion**

We have audited the consolidated financial statements of Sipekne'katik, which comprise the consolidated statement of financial position as at March 31, 2020, and the consolidated statements of operations, change in net debt, cash flows and the related schedules for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the First Nation as at March 31, 2020, and the results of its consolidated operations and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

#### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the First Nation in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the First Nation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

Those charged with governance are responsible for overseeing the First Nation's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the First Nation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the First Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the First Nation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Lenehan McCain & Associates Chartered Professional Accountants

Woodstock, New Brunswick December 17, 2020

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

## AS AT MARCH 31, 2020

	2020	2019
Financial Assets		
Cash (Note 9)	\$ 4,075,016	\$ 3,483,287
Accounts receivable (Note 7)	3,249,770	3,021,072
Funds on deposit with ISC (Note 6)	86,892	85,220
Funds held in trust (Note 10)	135,859	62,500
Debt reserve fund (Note 11)	525,985	200,599
Advances to Band members - 1919 land claim Inventory (Note 4)		229,509
inventory (Note 4)	68,764	229,309
	13,725,286	7,082,187
Liabilities		
Operating loan	170,000	-
Accounts payable (Note 12)	5,126,058	6,399,840
Deferred revenue (Note 13)	2,144,452	1,381,802
Due to minor band members (Note 19)	554,758	597,758
Investments (Note 3)	640	598
Long-term debt (Note 14)	16,316,599	7,226,094
	24,312,507	15,606,092
Net debt	(10,587,221)	(8,523,905)
Non-financial Assets		
Tangible capital assets (Note 15)	28,592,165	25,603,370
Prepaid expenses (Note 5)	5,000	16,533
	28,597,165	25,619,903

The accompanying notes are an integral part of the financial statements

## CONSOLIDATED STATEMENT OF CHANGE IN NET DEBT

	2020 2020 Budget Actual		2019 Actual
	Buager	1100441	1100001
Surplus	\$ (1,091,672)	\$ 913,945	\$ 771,980
Acquisition of tangible capital assets Amortization of tangible capital assets	- 1,500,000	(4,770,994) 1,782,202	(5,042,078) 1,760,221
	1,500,000	(2,988,794)	(3,281,857)
Change in prepaid expenses	-	11,533	10,691
Increase (decrease) in net financial assets	408,328	(2,063,316)	(2,499,186)
Net debt at beginning of year	(8,523,905)	(8,523,905)	(6,024,719)
Net debt at end of year	\$ (8,115,577)	\$ (10,587,221)	\$ (8,523,905)

## CONSOLIDATED STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS

## FOR THE YEAR ENDED MARCH 31, 2020

2020		2020		2019 Actual	
	Buaget		Actual		Actual
\$	7,790,896	\$	9,531,811	\$	8,889,903
	2,825,000				3,824,990
					9,425,814
					1,991,818
					2,226,923
					1,069,729
					8,433,133
					4,602,605
					2,279,956
	37,651,161		42,220,127		42,744,871
	8,773,400		9,408,941		8,819,047
	-, -,		- , ,-		
	28,877,761		32,811,186		33,925,824
	5,751,603		5,713,837		5,760,226
					2,319,582
					8,579,115
					1,943,668
					2,187,113
					253,975
					2,178,138
					1,021,109
					1,796,451
					1,029,000
					2,849,064
					1,172,948
					1,172,948
	210,000				190,290
	28.354.433				31,286,685
	20,001,100		27,770,300		31,200,003
	523,328		2,814,620		2,639,140
	(1,500,000)		(1,782,202)		(1,760,221)
	(115,000)		(118,473)		(106,939)
	(1,615,000)		(1,900,675)		(1,867,160)
	(1,091,672)		913,945		771,980
	17,095,998		17,095,998		16,324,018
\$	16,004,326	\$	18,009,943	\$	17,095,998
		\$ 7,790,896 2,825,000 9,200,000 1,940,000 1,433,952 747,577 7,476,712 4,400,000 1,837,024 37,651,161 8,773,400 28,877,761  5,751,603 2,730,180 7,799,094 1,356,800 2,187,700 344,900 1,506,902 942,685 1,889,200 906,800 2,304,700 417,269 216,600 28,354,433 523,328  (1,500,000) (1,615,000) (1,615,000) (1,091,672) 17,095,998	\$ 7,790,896 \$ 2,825,000 9,200,000 1,940,000 1,940,000 1,433,952 747,577 7,476,712 4,400,000 1,837,024 37,651,161 8,773,400 28,877,761 \$ 5,751,603 2,730,180 7,799,094 1,356,800 2,187,700 344,900 1,506,902 942,685 1,889,200 906,800 2,304,700 417,269 216,600 28,354,433 \$ 523,328 \$ (1,500,000) (1,615,000) (1,615,000) (1,091,672) 17,095,998	Budget         Actual           \$ 7,790,896         \$ 9,531,811           2,825,000         3,824,981           9,200,000         9,604,006           1,940,000         2,114,099           1,433,952         2,463,995           747,577         889,755           7,476,712         8,139,627           4,400,000         4,705,660           1,837,024         946,193           37,651,161         42,220,127           8,773,400         9,408,941           28,877,761         32,811,186           5,751,603         5,713,837           2,730,180         2,610,866           7,799,094         7,828,402           1,356,800         1,763,366           2,187,700         2,104,787           344,900         281,806           1,506,902         1,889,828           942,685         874,534           1,889,200         1,761,626           906,800         1,147,780           2,304,700         2,828,852           417,269         647,291           216,600         193,447           -         350,144           28,354,433         29,996,566           523,328 </td <td>Budget         Actual           \$ 7,790,896         \$ 9,531,811         \$ 2,825,000         3,824,981           9,200,000         9,604,006         1,940,000         2,114,099           1,433,952         2,463,995         747,577         889,755           7,476,712         8,139,627         4,400,000         4,705,660           1,837,024         946,193         37,651,161         42,220,127           8,773,400         9,408,941         28,877,761         32,811,186           5,751,603         5,713,837         2,730,180         2,610,866           7,799,094         7,828,402         1,356,800         1,763,366           2,187,700         2,104,787         344,900         281,806           1,506,902         1,889,828         942,685         874,534           1,889,200         1,761,626         906,800         1,147,780           2,304,700         2,828,852         417,269         647,291           216,600         193,447         -         350,144           28,354,433         29,996,566           523,328         2,814,620           (1,500,000)         (1,782,202)           (115,000)         (118,473)           (1,615,000)         (1,9</td>	Budget         Actual           \$ 7,790,896         \$ 9,531,811         \$ 2,825,000         3,824,981           9,200,000         9,604,006         1,940,000         2,114,099           1,433,952         2,463,995         747,577         889,755           7,476,712         8,139,627         4,400,000         4,705,660           1,837,024         946,193         37,651,161         42,220,127           8,773,400         9,408,941         28,877,761         32,811,186           5,751,603         5,713,837         2,730,180         2,610,866           7,799,094         7,828,402         1,356,800         1,763,366           2,187,700         2,104,787         344,900         281,806           1,506,902         1,889,828         942,685         874,534           1,889,200         1,761,626         906,800         1,147,780           2,304,700         2,828,852         417,269         647,291           216,600         193,447         -         350,144           28,354,433         29,996,566           523,328         2,814,620           (1,500,000)         (1,782,202)           (115,000)         (118,473)           (1,615,000)         (1,9

The accompanying notes are an integral part of the financial statements

## CONSOLIDATED STATEMENT OF CASH FLOWS

## FOR THE YEAR ENDED MARCH 31, 2020

	2020	2019
Cash flows from		
Operating activities		
Surplus	\$ 913,945	\$ 771,980
Items not affecting cash	ψ	Ψ //1,500
Amortization expense	1,782,202	1,760,221
Investment in Wallace Hill	42	(7,284)
Gain on sale of tangible capital assets		(12,000)
outil of bure of unigrote eaptur abbets		(12,000)
	2,696,189	2,512,917
Change in non-cash operating working capital		
Accounts receivable	(228,698)	507,618
	160,745	
Inventory Proposid expenses	11,533	(189,672) 10,691
Prepaid expenses  Funds on denseit with ISC	(1,672)	
Funds on deposit with ISC Funds held in trust		(983)
	(73,359)	(62,500)
Advances to Band members - 1919 land claim	(5,583,000)	1 401 942
Accounts payable	(1,273,786)	1,401,843
Deferred revenue	762,650	(440,713)
Due to minor band members	(43,000)	(54,000)
	(3,572,398)	3,685,201
Capital activities		
Acquisition of tangible capital assets	(4,770,994)	(5,042,078)
Proceeds on disposal of tangible capital assets	-	12,000
	(4,770,994)	(5,030,078)
	(1,770,571)	(2,020,070)
Financing activities		
Proceeds of long-term debt	9,514,650	2,460,927
Repayment of long-term debt	(424,143)	(465,553)
Debt reserve fund	(325,386)	(97,714)
	8,765,121	1,897,660
	-,,	, ,
Increase in cash and cash equivalents	421,729	552,783
Cash and cash equivalents, beginning of year	3,483,287	2,930,504
Cash and cash equivalents, end of year	\$ 3,905,016	\$ 3,483,287

The accompanying notes are an integral part of the financial statements

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### MARCH 31, 2020

#### 1. Reporting Entity

The consolidated financial statements of Sipekne'katik reflect the assets, liabilities, revenues, expenditures, changes in net debt and accumulated surplus of the reporting entity. The reporting entity is comprised of the organizations accountable for the administration of their affairs and resources to the Chief and Council or controlled by the First Nation. Inter-fund and inter-corporate balances and transactions have been eliminated.

Sipekne'katik provides services to its community members for various programs detailed in Schedules 1 to 14.

#### 2. Basis of Presentation and Significant Accounting Policies

These financial statements are prepared in accordance with Canadian public sector accounting standards for governments as recommended by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada.

#### (a) Cash

Cash and cash equivalents include cash on hand, balances with banks net of bank overdrafts and term deposits having a maturity of one year or less at acquisition which are held for the purpose of meeting short-term cash commitments.

#### (b) Principles of Consolidation

The consolidated financial statements include the accounts of all funds and operations in which Sipekne'katik has a controlling interest. All interfund balances have been eliminated on consolidation but in order to present the results of operations for each specific fund, transactions between funds have not been eliminated on the individual schedules.

Under the modified equity method of accounting, only Sipekne'katik's investment in the government business enterprise and the enterprise's net income and other changes in equity are recorded. No adjustment is made for accounting policies of the enterprise that are different from those of Sipekne'katik.

The organization accounted for on a modified equity basis is Wallace Hill Development Inc.

#### (c) Inventory

Inventory is valued at the lower of cost, determined on the first in first out basis, and net realizable value. Net realizable value is the estimated selling price in the ordinary course of business, less any applicable variable selling costs.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### MARCH 31, 2020

#### 2. Basis of Presentation and Significant Accounting Policies (continued)

#### (d) Tangible capital assets

Tangible capital assets (TCAs) are items that can be physically touched, are used to provide First Nation services, are used for First Nation administration purposes or are used for the construction and/or maintenance of other TCAs owned by the First Nation, will be useful for a period greater than one year and will be used by the First Nation on a regular basis.

Certain tangible capital assets, including but not limited to roads and infrastructure, have been recorded at a nominal amount of \$1 as specific historical data was not available. Whereas all such assets are amortized over a period not longer than twenty five years, it is management's opinion that all assets acquired prior to 1995 would now be fully amortized.

Tangible capital assets are recorded at cost, which includes all amounts directly attributable to acquisition, construction, development or betterment of the asset, and are amortized on the declining balance method over their estimated useful lives. Amortization begins in the year acquired. Current descriptions and useful lives are as follows:

Buildings and housing	5-10 % Declining balance
Vehicles	30 % Declining balance
Furniture and fixtures	20 % Declining balance
Equipment and public works	20 % Declining balance
Paving	8 % Declining balance
Recreational facilities	10 % Declining balance
Pump/gaming renovations	20 % Declining balance
Fishing vessels and zodiacs	15 % Declining balance

#### (e) Net Debt

The First Nation's financial statements are presented so as to highlight net debt as the measurement of financial position. The net debt of the First Nation is determined by its liabilities less its financial assets. Net debt is comprised of two components, non-financial assets, and accumulated surplus.

#### (f) Deferred Revenue

Government funding and other revenue not fully expended at year end has been treated as deferred revenue by the First Nation and will be recorded in revenue in the fiscal year when the related expenditures are incurred.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### MARCH 31, 2020

#### 2. Basis of Presentation and Significant Accounting Policies (continued)

#### (g) Revenue recognition

Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be determined with a reasonable degree of certainty or when their estimation is impracticable.

Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

Contributions from other sources are deferred when restrictions are placed on their use by the contributor, and are recognized as revenue when used for the specific purpose.

Revenue related to fees or services received in advance of the fee being earned or the service is performed is deferred and recognized when the fee is earned or service performed.

Tobacco store and gas bar revenues are recorded at the point of sale.

#### (h) Expense Recognition

Expenses are recorded on the accrual basis as they are incurred and measurable based on receipt of goods or services and obligation to pay.

#### (i) Use of estimates

The preparation of financial statements in conformity with Public Sector Accounting Standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. By their nature, these estimates are subject to measurement uncertainty. Specifically, estimates are required relating to the provision for doubtful accounts and the useful lives of tangible capital assets. The effect of changes in such estimates on the financial statements in future periods is indeterminable.

### (j) Asset Classification

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale. Non-financial assets include tangible capital assets and prepaid expenses.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### MARCH 31, 2020

#### 2. Basis of Presentation and Significant Accounting Policies (continued)

#### (k) Segment Disclosure

The financial statements of Sipekne'katik provide supporting schedules which are established by program based on government funding provided. The various programs have been amalgamated for the purpose of presentation in the consolidated financial statements. Details of the operations of each program are set out in the supplementary schedules for management information purposes.

#### (l) Financial instruments

Financial instruments are financial assets or liabilities of the First Nation where the First Nation has the right to receive cash or another financial asset from another party or has the obligation to pay cash or other financial assets to another party or equity instruments of another entity.

All significant financial assets, financial liabilities and equity instruments of the First Nation are either recognized or disclosed in the financial statements together with other information relevant for making a reasonable assessment of future cash flows, interest rate risk and credit risk.

#### (m) Investments

Investments other than Wallace Hill Development Inc., which is accounted for using the modified equity basis of accounting, are accounted for using the cost basis of accounting.

#### 3. Investments

	2020	2019
Investment in Wallace Hill Development Inc.	\$ 1	\$ 1
Investment in Beaubassin Mi'kmaq Wind Mgmt Ltd.	1	1
Investment in 3270886 Nova Scotia Limited	1	1
Equity (deficit) in Wallace Hill Development Inc.	(643)	(601)
	\$ (640)	\$ (598)
Inventory		
	2020	2019
Fuel for resale	\$ 22,323	\$ 32,717
Tobacco for resale	46,441	196,792

229,509

68,764

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## MARCH 31, 2020

## 5. Prepaid expenses

	2020	2019
Fuel and propane Retainer - consulting	\$ - 5,000	\$ 16,533
	\$ 5,000	\$ 16,533

## 6. Funds on deposit with ISC

	March 31, 2019	Additions (interest)	Withdr	awals	March 31, 2020
Revenue	\$ 44,881 \$	1,672	\$	- \$	46,553
Capital	40,339	-		-	40,339
	\$ 85,220 \$	1,672	\$	- \$	86,892

#### 7. Accounts receivable

	2020	2019
Indigenous Services Canada	\$ 1,581,824	\$ 785,236
Wallace Hill Development Incorporated	555,048	578,198
Other government departments	318,311	546,006
Mi'kmaw Kina'matnewey	14,772	458,493
Health Canada	57,164	215,153
Gaming program	172,287	172,287
METS programs	307,642	161,427
Canada Mortgage and Housing Corporation	42,978	155,679
Other	219,390	107,029
Employees and other band members	106,232	106,232
Department of Fisheries and Oceans	241,373	99,775
Leases licences - fisheries	48,499	50,748
Insurance proceeds	-	14,984
	3,665,520	3,451,247
Allowance for doubtful accounts	(415,750)	(415,750)
	\$ 3,249,770	\$ 3,021,072

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### MARCH 31, 2020

#### 8. Due from related parties

The First Nation advanced funds to a related party with the following amount outstanding at March 31, 2020:

Wallace Hill Development Inc. - \$555,048

The balance due from Wallace Hill Development Inc. is unsecured, non-interest bearing with no specific terms of repayment.

#### 9. Cash / cheques written in excess of deposits

Under the terms of agreement with Canada Mortgage and Housing Corporation, Sipekne'katik must set aside funds annually for the anticipated repair, maintenance and replacement of assets under the Section 95 program. These funds are to be held in a separate bank account and invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or as otherwise approved by the Canada Mortgage and Housing Corporation. Cash and cash equivalents are comprised of the following:

		2020	2019
Cash on hand	\$	372	\$ 86,352
Cheques written in excess of deposits	(952	,984)	(1,245,597)
Guaranteed Investment Certificates (GIC's)	4,145	5,092	3,921,549
Externally restricted CMHC reserve GIC	882	2,536	720,983
	\$ 4,075	5,016	\$ 3,483,287

#### 10. Funds held in trust

Funds held in trust consist of an amount related to a negotiated employment contract as well as a holdback on a construction project.

#### 11. Debt reserve fund

As part of the loan agreement with First Nations Finance Authority, 5% of the loan balance is held on deposit in the Debt Reserve Fund.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## MARCH 31, 2020

## 12. Accounts payable

	2020	2019
Current		
Trade	\$ 1,827,102	\$ 2,539,081
Receiver General	10,934	8,271
HST recoverable	(146,023)	(110,235)
Construction holdback payable	-	190,506
Accrued payroll	77,630	434,392
Worker's compensation	73,834	55,244
	1,843,477	3,131,684
Long term		
Trade accrued liabilities	3,282,581	3,282,581
	\$ 5,126,058	\$ 6,399,840

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## MARCH 31, 2020

## 13. Deferred revenue

	March 31, 2019	Funding received, 2020	Revenue recognized, 2020	March 31, 2020
Indigenous Services Canada				
Water Tower Repairs	\$ 349,837 \$	-	\$ - \$	349,837
Water Infrastructure - New Ross	78,558	-	(24,077)	54,481
Diversion Centre	84,575	-	(33,719)	50,856
Immediate Needs - Renovations	118,369	-	(118,369)	-
Capacity Dev - Subdivision	39,928	-	(39,928)	-
Immediate Needs - Lot Devel & Cons.	50,000	425,000	(50,000)	425,000
Default Prevention	60,824	-	(60,824)	-
Snide Lake Feasibility Study	51,433	-	(51,433)	-
Construction	350,000	-	(350,000)	-
	1,183,524	425,000	(728,350)	880,174
Health Canada Youth Solvent Abuse Jordan's Principle HCC Service Delivery O & M Medical Transportation	111,917 42,390 - - -	155,964 110,096 243,402 51,225 56,658	(111,917) (42,390) - - -	155,964 110,096 243,402 51,225 56,658
	154,307	617,345	(154,307)	617,345
Other				
Confederacy of Mainland Mi'kmaq	3,744	-	(3,744)	-
NS Health Authority - All About Me	2,044	-	(2,044)	-
Province of NS - Driver Education	38,183	-	(38,183)	-
KMKNO	-	41,510	-	41,510
IELCC	-	154,184	-	154,184
MK	-	375,866	-	375,866
Insurance proceeds	-	55,573	-	55,573
DFO - Comp 4.0	-	19,800	-	19,800
	43,971	646,933	(43,971)	646,933
	\$ 1,381,802 \$	1,689,278	\$ (926,628) \$	2,144,452

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## MARCH 31, 2020

## 14. Long-term debt

		2020	2019
Royal Bank of Canada Housing project mortgages due November 2020 to September 2024, bearing interest at 2.15% to 2.78%, payable in equal monthly amounts of principal and interest totaling \$3,157. Mortgages are guaranteed by the Minister of Indigenous Services Canada.	\$	163,075	\$ 196,409
Canada Mortgage and Housing Corporation Housing project mortgages due May 2020 to October 2024, bearing interest at 1.03% to 2.68%, payable in equal monthly amounts of principal and interest totaling \$21,791. Mortgages are guaranteed by the Minister of Indigenous Services Canada.	3,	,556,239	3,087,111
Royal Bank of Canada 4.20% loan, payable \$4,627 monthly including interest, due March 2022, secured by fisheries building		106,360	156,290
First Nations Finance Authority 3.35% loan, payable \$37,917 monthly including interest, due November 2022, secured by land and building	3,	,625,625	3,786,284
Royal Bank of Canada Prime plus 0% loan, interest only payable monthly, \$4,000,000 non-revolving term facility, to be converted to a term loan on or before December 31, 2020, secured by gaming building	2,	,549,300	-
First Nations Finance Authority 2.45% interim financing loan related to advances to members, repaid in full on June 2, 2020	6,	,316,000	<del>-</del>
Current portion		,316,599 ,498,945	\$ 7,226,094 596,583

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## MARCH 31, 2020

## 14. Long-term debt, continued

Approximate principal portion of long-term debt due within each of the next five years, assuming refinancing of the mortgages under similar terms, is as follows:

	\$ 16,316,599	
2024 and thereafter	4,965,752	
2023-24	607,414	
2022-23	592,642	
2021-22	651,847	
2020-21	\$ 9,498,945	

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## MARCH 31, 2020

## 15. Tangible Capital Assets

			Cost Accumulated amortization			Accumulated amortization		
	Balance, beginning of year	Additions	Disposal	Balance, end ss of year	Balance, beginning of year	Amortization	Balance, end of year	
Land	\$ 2,241,402 \$	- \$	-	\$ 2,241,402	\$ - 5	-	\$ -	\$ 2,241,402
Buildings	6,467,762	3,378,140	-	9,845,902	1,394,587	254,352	1,648,939	8,196,963
Vehicles	1,857,373	111,623	-	1,968,996	1,089,568	247,085	1,336,653	632,343
Band housing projects	17,554,255	711,876	-	18,266,131	8,994,461	445,786	9,440,247	8,825,884
Furniture and equipment	779,558	241,268	-	1,020,826	667,957	46,447	714,404	306,422
Community centre	2,958,266	-	-	2,958,266	2,804,523	30,748	2,835,271	122,995
Pump/gaming renovations	30,896	-	-	30,896	27,886	602	28,488	2,408
Community housing	2,371,070	-	-	2,371,070	1,625,588	74,548	1,700,136	670,934
Administration building	917,433	-	-	917,433	787,752	12,968	800,720	116,713
Health centre	873,671	-	-	873,671	690,883	18,279	709,162	164,509
P-12 school	7,380,737	273,747	-	7,654,484	3,083,474	221,707	3,305,181	4,349,303
Recreational facilities	246,593	-	-	246,593	152,317	9,428	161,745	84,848
Infrastructure	4,246,489	-	-	4,246,489	3,117,607	90,311	3,207,918	1,038,571
Public works dept	1,790,616	-	-	1,790,616	1,102,210	137,681	1,239,891	550,725
Roads	1,290,165	54,343	-	1,344,508	949,838	29,399	979,237	365,271
Fishing vessels and zodiacs	1,677,831	-	-	1,677,831	592,096	162,861	754,957	922,874
	\$ 52,684,117 \$	4,770,997 \$	_	\$ 57,455,114	\$27,080,747	1,782,202	\$28,862,949	\$ 28,592,165

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## MARCH 31, 2020

			Cost			Accumulate	d amortization	
	Balance, beginning of		D: 1	Balance, end	$\mathcal{E}$		Balance, end	2019 Net
	year	Additions	Disposals	of year	year	Amortization	of year	book value
Land	\$ 1,280,642 \$	960,760 \$	- 9	\$ 2,241,402	\$ - 9	-	\$ -	\$ 2,241,402
Buildings	4,400,480	2,067,282	-	6,467,762	1,181,983	212,604	1,394,587	5,073,175
Vehicles	1,618,372	264,001	(25,000)	1,857,373	852,794	236,774	1,089,568	767,805
Band housing projects	16,389,059	1,165,196	-	17,554,255	8,574,608	419,853	8,994,461	8,559,794
Furniture and equipment	779,558	-	-	779,558	640,057	27,900	667,957	111,601
Community centres	2,958,266	-	-	2,958,266	2,766,087	38,436	2,804,523	153,743
Pump/gaming renovations	30,896	-	-	30,896	27,133	753	27,886	3,010
Community housing	2,371,070	-	-	2,371,070	1,542,756	82,832	1,625,588	745,482
Administration building	917,433	-	-	917,433	773,343	14,409	787,752	129,681
Health centre	873,671	-	-	873,671	670,573	20,310	690,883	182,788
P-12 school	7,137,737	243,000	-	7,380,737	2,863,697	219,777	3,083,474	4,297,263
Recreational facilities	246,593	-	-	246,593	141,842	10,475	152,317	94,276
Infrastructure	4,246,489	-	-	4,246,489	3,019,443	98,164	3,117,607	1,128,882
Public works dept	1,513,270	277,346	-	1,790,616	964,777	137,433	1,102,210	688,406
Roads	1,290,165	-	-	1,290,165	920,244	29,594	949,838	340,327
Fishing vessels and zodiacs	1,613,336	64,495	-	1,677,831	406,187	185,909	592,096	1,085,735
	\$ 47,667,037 \$	5,042,080 \$	(25,000)	\$ 52,684,117	\$25,345,524	1,735,223	\$27,080,747	\$ 25,603,370

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### MARCH 31, 2020

#### 16. Accumulated surplus

Effective March 31, 2014 any surpluses from the Education program greater than 1% of the education budget or \$50,000 are required to be externally restricted as agreed upon with Mi'kmaw Kina'matenewey. A formal plan detailing how these funds will be used must be submitted and approved by Mi'kmaw Kina'matnewey by August 31st of each year.

	2020	2019
Externally restricted - education (pg. 41)	\$ (927,920)	\$ (811,413)
Unrestricted	346,297	(469,867)
Investment in capital assets	18,591,566	18,377,278
	\$ 18,009,943	\$ 17,095,998

#### 17. Annual Surplus Net of Capital Related Revenues and Amortization

		2020	2019
Annual surplus	\$	913,945	\$ 771,980
Deduct: Federal government transfers for capital Add: Amortization expense included in annual surplus		(429,233) 1,782,202	(1,471,688) 1,760,221
		1,352,969	288,533
Annual surplus net of capital related revenues and amortization	\$	2,266,914	\$ 1,060,513

#### 18. Comparative Amounts

Certain comparative amounts have been reclassified to conform with the presentation adopted in the current period. There have been no changes to the accumulated surplus balance due to these reclassifications.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### MARCH 31, 2020

#### 19. Due to minor band members

Annually from 2006 to 2011, Council approved Christmas bonuses of \$250 to be paid to each Band member. Band members are not entitled to receive their bonus until they attain the age of 18.

	2020	2019
Balance, beginning of year Deduct: payments related to previous years	\$ 597,758 (43,000)	\$ 651,758 (54,000)
Balance, end of year	\$ 554,758	\$ 597,758

#### 20. Advances to Band members - 1919 land claim

During the year, the First Nation advanced \$3,000 to each Band member as part of the Halifax County 1919 Invalid Surrender Specific Claim for a total of \$5,583,000. To finance the advances, the First Nation received a bridge financing loan from First Nation Finance Authority which was repaid in full on June 2, 2020. The land claim was settled and executed on April 24, 2020 for \$27,818,358 which was subsequently deposited into a trust account on May 15, 2020.

#### 21. Economic Dependence

Sipekne'katik receives a significant portion of its revenue pursuant to a funding agreement with Indigenous Services Canada and other federal government agencies.

#### 22. Contingent Liabilities

Sipekne'katik has entered into contribution agreements with various federal government departments. Funding received under these contribution agreements is subject to repayment if the First Nation fails to comply with the terms and conditions of the agreements. The likelihood of compliance reviews and any potential findings are not determinable as at the date on the auditor's report.

In addition, in the normal course of its operations, Sipekne'katik becomes involved in legal actions. Some of these potential liabilities may become actual liabilities when one or more future events occur or fail to occur. To the extent that the future event is likely to occur, and a reasonable estimate of the loss can be made, an estimated liability is accrued and an expense recorded on Sipekne'katik's financial statements.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### MARCH 31, 2020

#### 23. Expenses by object

	2020	2019
Wages and benefits	\$ 11,078,260	\$ 11,613,239
Tobacco shop	953,640	914,734
Fuel and tobacco purchases	9,408,941	8,819,047
Social program expenses	5,500,454	5,438,188
Health program expenses	729,882	1,037,044
Travel	126,073	158,094
Tuition	1,609,709	1,501,231
Supplies and services	4,496,095	3,969,261
Interest and bank charges	324,898	268,652
Professional services	1,107,745	768,674
Repairs	1,574,701	2,441,764
Other	2,613,582	3,282,742
Amortization	1,782,202	1,760,221
Total	\$ 41,306,182	\$ 41,972,891

## 24. Pension plan

The First Nation participates in an individual defined contribution pension plan for its employees. The plan is not mandatory and there is no required waiting period for permanent employees to enroll in the plan. The First Nation contributes amounts equal to the employee's contribution up to a maximum of 5.5% of the employee's gross earnings. Employer contributions, which are expensed in the period incurred, totalled \$179,026 (2019 - \$175,559) during the year.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### MARCH 31, 2020

#### 25. Financial Instruments Risks and Uncertainties

The First Nation is exposed to the following risks in respect of certain of the financial instruments held:

#### Credit risk

The financial instruments that potentially subject the First Nation to a significant concentration of credit risk consist primarily of cash and accounts receivable.

The First Nation maintains cash balances with Canadian chartered banks which is insured by the Canada Deposit Insurance Corporation up to CDN \$100,000. From time to time, these balances exceed the federally insured limits and expose the First Nation to credit risk from concentration of cash. The First Nation limits this risk by transacting with reputable financial institutions.

The First Nation does have credit risk in accounts receivable \$3,249,770 (2019 - \$3,021,072). Credit risk is the risk that one party to a transaction will fail to discharge an obligation and cause the other party to incur a financial loss. The First Nation reduces its exposure to credit risk by performing valuations on a regular basis and creating an allowance for bad debts when applicable. The First Nation derives substantially all of its revenues and therefore, accounts receivable, from government sources. In the opinion of management, the credit risk exposure to the First Nation is low and is not material.

#### Liquidity risk

The First Nation does have a liquidity risk in the operating loan, accounts payable and accrued liabilities of \$5,296,058 (2019 - \$6,399,840). Liquidity risk is the risk that the First Nation cannot repay its obligations when they become due to its creditors. The First Nation reduces its exposure to liquidity risk by ensuring that it documents when authorized payments become due and maintains a responsible cash position. In the opinion of management, the liquidity risk is low but material.

#### Interest rate risk

At times, the First Nation may be exposed to interest rate risk. This risk exists due to interest rate exposure on certain term loans, which are variable based on the bank's prime rates. This exposure may have an effect on its interest expenses in future periods. The First Nation reduces its exposure to interest rate risk by regularly monitoring published bank prime interest rates. There are some loans payable that are at fixed term rates and therefore, do not affect interest rate risk. The First Nation does not use derivative instruments to reduce its exposure to interest rate risk. In the opinion of management the interest rate risk exposure to the First Nation is low and is not material.

#### 26. Budgeted figures

Unaudited budgeted figures have been provided for comparison purposes and have been derived from the estimates approved by the Chief and Council.

## CONSOLIDATED SUMMARY SCHEDULE OF OPERATIONS BY PROGRAM

	Page	ISC Funds	Other Revenue	Total Revenue	Cost of Goods Sold	Total Expenditures	Other items	Surplus (Deficit)
Social Development	22\$	6,047,182 \$	(333,345)\$	5,713,837 \$	-	\$ 5,713,837 \$	- \$	-
Band Administration	23	1,093,867	1,045,625	2,139,492	-	2,610,866	-	(471,374)
Education	24	-	7,823,518	7,823,518	-	7,828,402	-	(4,884)
Capital and Housing	25	556,852	42,000	598,852	-	1,763,366	-	(1,164,514)
Operating and Maintenance	26	935,274	382,743	1,318,017	-	2,104,787	-	(786,770)
Economic Development	27	174,417	91,361	265,778	-	281,806	-	(16,028)
Community Health	28	-	2,067,736	2,067,736	-	1,889,828	-	177,908
Employment Training	29	59,075	858,192	917,267	-	874,534	-	42,733
Gaming	30	-	4,710,035	4,710,035	-	1,761,626	-	2,948,409
Tobacco Store	31	-	9,580,381	9,580,381	7,523,250	1,147,780	-	909,351
Fisheries	32	-	3,805,181	3,805,181	-	2,828,852	-	976,329
Housing Projects	33	315,000	518,518	833,518	-	647,291	-	186,227
Gas Bar	34	-	2,096,371	2,096,371	1,885,691	193,447	-	17,233
Covid-19 Emergency Funding	35	350,144	=	350,144	=	350,144	-	
Totals	\$	9,531,811 \$	32,688,316 \$	42,220,127 \$	9,408,941	\$ 29,996,566 \$	(1,900,675)\$	913,945

## SOCIAL DEVELOPMENT CONSOLIDATED SCHEDULE OF OPERATIONS

	2020		2020		2019	
		Budget		Actual		Actual
Revenue						
ISC Income assistance	\$	5,570,675	\$	5,761,403	\$	5,570,676
ISC Assisted living		281,819		285,779		281,819
Transfer to band administration		-		(333,345)		(92,269)
		5,852,494		5,713,837		5,760,226
Expenditures						
Basic needs		5,227,653		5,189,167		5,075,823
Wages and benefits		197,750		189,627		189,645
Special needs		190,000		164,856		192,246
Rent transferred to housing projects, Sch. 12		-		89,078		169,990
Assisted living		103,000		57,353		97,163
Interest and bank charges		18,000		12,793		23,841
Office and administration		8,700		6,659		4,937
Travel		6,500		4,304		6,581
		5,751,603		5,713,837		5,760,226
Surplus	\$	100,891	\$	-	\$	

## BAND ADMINISTRATION CONSOLIDATED SCHEDULE OF OPERATIONS

	2020 Budget		2020	2019 Actual	
			Actual		
Revenue  ISC Dand symmetry	•	654 415	ø	681,942	751 729
ISC Band support	\$	654,415	\$		
ISC P&ID		-		343,327	177,391
Transfer from Social Development		154.605		333,345	92,269
Health Administration Fees		154,685		223,508	178,810
Governance recovery from LSK		150,125		150,125	154,745
Miscellaneous		10,000		126,343	64,944
Band support recovery from LSK		91,480		91,480	90,625
ISC Registration and membership		68,598		68,598	68,598
Province of NS - Consultation		-		60,000	-
Pieridae Energy		-		-	80,000
Department of Fisheries and Oceans		-		-	7,500
Canadian Environmental Assessment Agency		-		-	6,250
Deferred revenue - opening		60,824		60,824	-
Deferred revenue - closing		-		-	(60,824)
		1,190,127		2,139,492	1,612,036
Expenditures					
Wages and benefits		1,374,750		1,112,533	1,148,976
Legal costs		195,000		282,726	206,198
1919 land claim expenses		300,000		264,556	142,452
Professional and institutional development (P&ID)		113,225		229,648	142,509
Consultation		262,500		210,411	205,550
Other Council expenses		130,000		144,413	132,230
Office and administration		118,000		116,980	95,445
Interest and bank charges		27,500		96,040	41,473
Band membership		56,205		44,108	44,787
Audit fees		40,000		32,000	32,000
HST recovery commission		10,000		15,691	13,791
Telecommunications		27,500		15,634	24,931
External accounting		18,000		15,550	18,000
Insurance		11,000		10,742	9,972
Travel		23,000		9,325	20,027
		10,000		7,232	6,541
Annual general assembly Professional development		13,500		3,277	7,882
Election		13,500		3,277 -	26,818
		2,730,180		2,610,866	
		2,730,100		4,010,000	2,319,582
Deficit	\$	(1,540,053)	\$	(471,374) \$	(707,546)

## EDUCATION CONSOLIDATED SCHEDULE OF OPERATIONS

		2020 Budget		2020 Actual	2019 Actual	
Revenue						
Mi'kmaw Kina'matneway	\$	6,972,499	\$	7,447,239 \$	7,223,356	
MK - Cultural	4	216,337	4	400,568	578,871	
MK - Special Needs Proposal		242,876		246,203	242,876	
MK - Math Enhancement		<del>-</del>		45,616	45,000	
Province of NS		_		37,613	21,048	
Cultural Education Centres Program (CECP)		_		14,130	15,700	
Other revenue		12,000		8,015	10,785	
MK - Capital - LSK Cooling System		45,000		_	243,000	
MK - Substitute reimbursements, Treaty Day and Other		-		_	89,191	
MK - Red Road		_		-	10,839	
Deferred revenue, closing		_		(375,866)		
		7,488,712		7,823,518	8,480,666	
Expenditures						
Wages and benefits		2,455,900		2,323,535	2,492,481	
Special education		789,300		891,578	871,061	
Post secondary tuition		614,000		809,510	794,139	
Post secondary allowances and books		614,000		800,199	707,092	
Operations and maintenance		416,649		435,765	412,918	
Daily transportation		466,700		430,498	411,642	
Sports and recreation		470,150		408,484	545,242	
Cafeteria, breakfast and lunch programs		372,500		337,564	378,532	
Band school operations		284,342		286,567	300,829	
Governance		150,125		150,125	154,745	
Cultural		216,337		148,861	578,871	
Special needs proposal		242,876		122,044	242,876	
New paths		121,407		121,622	123,617	
Information technology		122,200		113,499	126,499	
Academic incentives		115,000		111,199	105,610	
Education band support		91,480		91,480	90,625	
Guidance and counselling		103,628		86,303	90,464	
Student supplies		100,000		84,060	73,550	
Math tutor		45,000		44,249	45,963	
Cultural Education Centre Program expenses (CECP)		_		15,700	15,700	
Red Road project		_		8,473	10,839	
Post secondary travel		7,500		5,087	3,820	
Treaty Day		-		2,000	2,000	
		7,799,094		7,828,402	8,579,115	
Deficit	\$	(310,382)	\$	(4,884) \$	(98,449)	

## <u>CAPITAL AND HOUSING</u> CONSOLIDATED SCHEDULE OF OPERATIONS

	2020 Budget		2020 Actual	2019 Actual	
Revenue					
ISC Other Capital	\$	350,843	\$	556,852	\$ 350,843
Insurance proceeds		-		55,572	14,984
Administration income CMHC housing projects		-		42,000	42,000
Canada Mortgage and Housing Corporation		-		-	12,000
Deferred revenue, closing		-		(55,572)	
		350,843		598,852	419,827
Expenditures					
Housing repairs and renovations		401,600		813,982	1,085,116
Wages and benefits		742,100		687,396	596,162
Insurance		130,000		164,550	154,581
Utilities and fuel		38,900		42,368	40,009
Travel and vehicles		15,300		27,814	33,011
Office expenses		13,300		14,637	12,381
Consulting		-		6,773	-
Telecommunications and security		9,600		5,038	5,568
Equipment purchase / lease		6,000		808	16,840
		1,356,800		1,763,366	1,943,668
Deficit	\$	(1,005,957)	\$	(1,164,514)	\$ (1,523,841)

## OPERATING AND MAINTENANCE CONSOLIDATED SCHEDULE OF OPERATIONS

	2020		2020		2019		
		Budget		Actual		Actual	
D.							
Revenue ISC Facilities O&M	\$	207 126	Φ	570 501	\$	207 126	
	•	297,136	\$	579,501 512,071	Ф	297,136	
Deferred revenue - prior O&M Recovery from LSK		350,000		512,971 416,649		738,000 412,753	
ISC Other Capital		416,649		355,773			
Rental income		350,843		45,337		350,843 40,199	
Other revenue		37,337		20,233			
		-				17,625	
Drinking water safety transfer from Health ISC Water Systems		-		17,728		102,168	
ISC Water Systems ISC New Ross Water		-		-			
		-		- (630 175)		45,900	
Deferred revenue - current		<u>-</u>		(630,175)		(512,971)	
		1,451,965		1,318,017		1,491,653	
Expenditures							
Wages and benefits		423,150		415,322		418,094	
Repairs and maintenance		221,000		264,568		236,702	
Water and sanitation		158,600		246,999		242,063	
Security wages and benefits		230,000		218,021		242,011	
Heat and power		220,000		212,779		217,735	
Heavy equipment		181,250		164,478		156,932	
Road maintenance and snow plowing		213,000		159,617		131,967	
Garbage collection and recycling program		211,100		118,805		130,664	
Insurance		95,000		91,281		93,307	
Grounds maintenance		49,600		49,630		44,526	
Community Diversion Center		-		33,719		10,025	
Spring/Fall clean-up		23,600		29,392		30,494	
New Ross Water		-		24,077		10,743	
Street lighting		22,000		20,010		19,296	
Oil spill clean-up		,,		17,206		10,220	
Travel		19,400		17,117		17,011	
Fire protection		75,000		14,800		55,494	
Training		5,000		5,278		2,154	
Consulting		40,000		1,688		8,138	
Fencing		-		-		107,662	
Water tower assessment		-		-		1,875	
		2,187,700		2,104,787		2,187,113	
Deficit	\$	(735,735)	\$	(786,770)	\$	(695,460)	

## ECONOMIC DEVELOPMENT CONSOLIDATED SCHEDULE OF OPERATIONS

	2020 Budget		2020 Actual	2019 Actual	
Revenue					
Indigenous Services Canada	\$	157,492 \$	159,947 \$	157,492	
Deferred revenue - opening		-	91,361	50,000	
ISC - Land management allocation		-	14,470	14,470	
ISC - Snide Lake / Shubie Heights feasibility study		-	-	55,609	
Province of NS		-	-	6,951	
Deferred revenue - closing		-		(91,361)	
		157,492	265,778	193,161	
Expenditures					
Consulting and legal		105,000	102,606	31,684	
Land use		69,800	66,818	63,560	
Wages and benefits		59,300	57,700	52,279	
Craft contributions		15,000	23,128	14,992	
Animal control		67,500	16,250	65,250	
Business development		15,000	3,577	1,312	
Small ventures		5,000	3,441	5,448	
Office expenses		4,100	3,272	5,970	
IT infrastructure		-	2,138	4,909	
Travel		1,200	1,422	3,729	
Professional development		3,000	1,412	999	
Wallace Hill (income)/loss		-	42	(7,284)	
Snide Lake / Shubie Heights feasibility study		-	-	11,127	
		344,900	281,806	253,975	
Deficit	\$	(187,408) \$	(16,028) \$	(60,814)	

## COMMUNITY HEALTH CONSOLIDATED SCHEDULE OF OPERATIONS

	2020 Budget		2020 Actual	2019 Actual
Revenue				
Health Canada	\$ 1,433,952	\$	2,026,307	1,988,42
Health Canada - Capital	-		437,688	13,50
METS	-		195,294	-
KMKNO and other income	-		43,554	-
Confederacy of Mainland Mi'kmaq	-		23,625	22,50
Health Canada - Aboriginal Head Start Building	-		-	225,00
Employment and Social Development Canada	-		-	193,98
Indigenous Services Canada	-		-	29,71
Deferred revenue - opening	80,000		154,307	861,72
Deferred revenue - closing	(28,445)		(813,039)	(154,30
	1,485,507		2,067,736	3,180,54
Expenditures				
Home and community care	325,325		398,169	402,44
Community health promotion	240,839		243,113	248,06
Brighter futures	120,902		153,532	124,52
Jordan's Principle	90,000		150,530	116,75
Planning/quality management	116,368		148,759	119,85
National native alcohol and drug abuse program	202,289		146,720	219,72
Building healthy communities - solvent abuse	76,661		93,149	137,42
Operations and maintenance	71,023		91,778	93,32
Wages and benefits	71,023		73,352	125,88
Aboriginal diabetes initiative	42,313		70,723	46,16
National aboriginal youth suicide prevention strategy	23,871		55,145	23,87
Maternal child health	54,995		52,369	65,74
Prenatal nutrition	38,040		50,170	39,18
IELCC	30,040		41,110	193,98
Family violence prevention	-		22,751	29,71
Oral health	14,526		18,380	19,82
Drinking water safety transfer to O&M	15,501		17,728	15,50
Aboriginal head start				
	71,649		16,701	71,64
HIV/AIDS program	-		16,531	6,02
Medical transportation	-		12,401	23,96
Communicable disease emergencies	2.600		12,124	2.46
Insurance	2,600		2,654	2,49
Traditional healers	-		1,939	22,50
Health centre renovations	-		-	13,50
Federal tobacco control strategy	-		-	10,00
Targeted immunization strategy	-		-	6,02
	1,506,902		1,889,828	2,178,13
Surplus	\$ (21,395)	\$	177,908	1,002,40

## EMPLOYMENT TRAINING CONSOLIDATED SCHEDULE OF OPERATIONS

	2020 Budget		2020 Actual		2019 Actual	
Revenue						
ISC Summer work experience	\$	59,075	\$	59,075	\$	66,199
Mi'kmaq Employment Training Secretariat		747,577		694,461		737,871
Other		-		76,973		-
Daycare service		37,500		46,575		43,984
Province of Nova Scotia		-		2,000		38,183
METS - Other		-		-		292,063
METS - Capital		-		-		39,795
Deferred revenue - opening		-		38,183		-
Deferred revenue - closing		-		-		(38,183)
		844,152		917,267		1,179,912
Expenditures						
Mi'kmaq Employment Training Secretariat programs		557,610		482,862		599,623
Child care initiative		256,950		195,919		248,147
Wages and benefits		59,075		85,831		66,199
Native employment		66,050		55,910		61,026
Driver education		_		53,750		-
Summer camp and lawn maintenance		3,000		262		-
Daycare capital		-		-		46,114
		942,685		874,534		1,021,109
Surplus	\$	(98,533)	\$	42,733	\$	158,803

# SIPEKNE'KATIK GAMING CONSOLIDATED SCHEDULE OF OPERATIONS

	2020 Budget		2020 Actual	2019 Actual
Revenue				
Gaming commissions - Hammonds Plains VLTs	\$ 2,125,000	\$	2,224,375	\$ 2,177,728
Gaming commissions - Gas Bar #2	1,300,000		1,375,877	1,314,157
Gaming commissions - Water Gate	550,000		590,789	555,445
Province of Nova Scotia gaming agreement	225,000		257,734	276,754
Gaming commissions - Gas Bar #1	200,000		221,460	214,896
Other revenue	26,500		39,800	39,458
Insurance proceeds	<u>-</u>			50,257
	4,426,500		4,710,035	4,628,695
Expenditures Wages and benefits	686,750		630,588	629,180
Atlantic Lottery Corporation commissions	612,000		601,830	619,788
Security wages	255,000		283,346	268,995
Rent	120,000		84,000	120,000
Materials, maintenance and supplies	118,200		90,307	92,480
Heat and lights	34,000		35,812	37,331
Interest and bank charges	14,700		10,556	11,563
Advertising	18,150		9,929	4,026
Telephone and internet	22,800		9,807	8,224
Travel	5,600		3,008	3,232
Employee appreciation	2,000		2,500	-
Cash short (over)	<u>-</u>		(57)	1,632
	1,889,200		1,761,626	1,796,451
Surplus	\$ 2,537,300	\$	2,948,409	\$ 2,832,244

# TOBACCO STORE CONSOLIDATED SCHEDULE OF OPERATIONS

	2020	2020	2019		
	Budget	Actual	Actual		
Revenue					
Tobacco sales	\$ 9,200,000	\$ 9,580,381	\$	9,274,399	
Cost of goods sold	7,050,000	7,523,250		7,127,026	
Gross profit	2,150,000	2,057,131		2,147,373	
Expenditures					
Donations to senior assistance	405,000	486,039		458,146	
Donations to band members	279,750	395,985		375,252	
Wages and benefits	91,750	175,928		90,614	
Bass derby/Pow Wow/Cultural/Church	88,000	71,416		72,336	
Office	19,600	11,578		15,949	
Bank charges	7,500	6,634		7,703	
Employee appreciation	200	200		_	
Ball field	10,000	_		9,000	
Security alarms	5,000	-			
	906,800	1,147,780		1,029,000	
Surplus	\$ 1,243,200	\$ 909,351	\$	1,118,373	

## SIPEKNE'KATIK FISHERIES CONSOLIDATED SCHEDULE OF OPERATIONS

	2020 Budget	2020 Actual	2019 Actual		
Revenue					
Lobster	\$ 1,475,000	\$ 2,001,440	\$	2,190,431	
Snow crab	825,000	989,361		899,574	
Lobster - leases	405,000	437,679		356,500	
Department of Fisheries and Oceans - Guardian	-	172,000		172,000	
Scallops	-	111,486		92,460	
Department of Fisheries and Oceans (AICFI)	-	101,000		99,775	
Other	120,000	12,015		6,750	
Deferred revenue, closing	-	(19,800)			
	2,825,000	3,805,181		3,817,490	
Expenditures					
Band owned boats - Lobster	718,800	1,094,203		1,290,522	
Community member disbursements	580,000	806,700		567,100	
Wages and benefits - Lobster	223,500	291,103		224,918	
Band owned boat - Snow Crab	249,800	223,896		209,423	
Guardian Program	172,000	137,990		172,876	
AICFI wages	127,750	97,184		152,137	
Fisheries building	109,050	94,875		102,827	
Travel	35,500	21,434		37,448	
Office and supplies	11,700	16,335		3,717	
Professional fees	25,000	11,360		17,565	
Traps, buoys, ropes	2,000	6,830		637	
Food Fisheries	9,600	6,824		795	
Bank charges and interest on long term debt	500	5,971		7,705	
Professional development	6,000	5,850		35,786	
Employee testing	2,000	3,446		3,177	
Advertising	4,000	3,042		2,113	
Swordfish expenses	27,500	1,809		4,118	
Vehicle and equipment lease/rental		-		16,200	
	2,304,700	2,828,852		2,849,064	
Surplus	\$ 520,300	\$ 976,329	\$	968,426	

# HOUSING PROJECTS CONSOLIDATED SCHEDULE OF OPERATIONS

	2020 Budget	2020 Actual	2019 Actual	
Revenue				
ISC - Housing construction/Lot Development	\$ -	\$ 175,000	\$ 400,000	
ISC - Renovations	-	115,000	118,369	
ISC - Innovation - Housing Authority Feasibility	-	25,000	25,000	
Canada Mortgage and Housing Corporation subsidies	130,000	145,878	211,445	
CMHC - HIIFNIY	-	15,193	46,000	
CMHC - Enhanced Assistance	-	-	122,665	
CMHC - RRAP revenue	-	-	42,549	
CMHC - Capacity Development	-	-	8,000	
Rental Income	140,000	89,078	169,990	
Other revenue	-	-	1,797	
Deferred revenue - prior year	168,369	518,369	167,000	
Deferred revenue - current year	_	(250,000)	(518,369)	
	438,369	833,518	794,446	
Expenditures				
Repairs and maintenance	284,269	345,236	470,763	
RRAP renovations	_	89,780	296,705	
Interest on long-term debt	86,000	60,498	51,397	
Insurance	47,000	52,455	49,277	
CMHC - HIIFNIY	_	44,713	50,097	
Utilities and administration	-	42,000	42,000	
Capacity Development - training & needs assessment	_	8,109	33,000	
Professional fees	_	4,500	4,500	
Enhanced Assistance	-		175,209	
	417,269	647,291	1,172,948	
Surplus (deficit)	\$ 21,100	\$ 186,227	\$ (378,502)	

## GAS BAR CONSOLIDATED SCHEDULE OF OPERATIONS

	202 Budş		2020 Actual	2019 Actual	
Revenue Fuel sales	\$ 1,40	0,000 \$	1,378,934	\$	1,342,899
Tobacco sales		0,000	657,437		508,919
Rent charged to Gaming	6	0,000	60,000		60,000
	1,94	0,000	2,096,371		1,911,818
Cost of goods sold - fuel & tobacco	1,72	3,400	1,885,691		1,692,021
Gross profit	210	6,600	210,680		219,797
Expenditures					
Wages and benefits	17	1,500	158,160		159,580
Interest and bank charges	1	1,000	13,298		11,531
Utilities and telephone	12	2,700	8,977		9,176
Travel		4,000	5,157		4,220
Garbage and waste removal		5,000	4,886		6,029
Repairs and maintenance	(	6,000	2,756		2,350
Employee Appreciation		500	213		-
Computer software and office		5,900	-		3,410
	210	6,600	193,447		196,296
Surplus	\$	- \$	17,233	\$	23,501

## COVID-19 EMERGENCY FUNDING CONSOLIDATED SCHEDULE OF OPERATIONS

	2020 udget	2020 Actual	2019 Actual		
Revenue ISC - COVID-19	\$ -	\$ 350,144	\$ -		
Expenditures Supplies and materials	-	350,144			
Surplus	\$ _	\$ -	\$ _		

#### SCHEDULE OF SEGMENT DISCLOSURE

#### YEAR ENDED MARCH 31, 2020

	Social development	Band administration	Education	Capital and housing	Operating and maintenance	Economic development	Community health	
	2020 Budget 2020	2020 Budget 2020	2020 Budget 2020	2020 Budget 2020	2020 Budget 2020	2020 Budget 2020	2020 Budget 2020	
Revenues								
Federal Government Provincial Government Economic Activities	6,047,182 5,852,494	1,093,867 723,013 60,000 -	8,139,627 7,476,712 37,613 -	556,852 350,843	935,274 997,979	174,417 157,492 -	2,659,289 1,485,507	
Other revenue	(333,345)	985,625 467,114	(353,722) 12,000	42,000 -	382,743 453,986	91,361 -	(591,553)	
Total revenue	5,713,837 5,852,494	2,139,492 1,190,127	7,823,518 7,488,712	598,852 350,843	1,318,017 1,451,965	265,778 157,492	2,067,736 1,485,507	
Expenses								
Salaries and benefits Amortization	189,627 197,750	1,364,875 1,561,455	3,871,275 4,105,830	687,396 742,100	774,222 785,400	110,234 111,300	1,068,168 995,355	
Debt servicing	12,793 18,000	96,040 27,500	61 -		574 -			
Cost of goods sold Other expenses	5,511,417 5,535,853	1,149,951 1,141,225	3,957,066 3,693,264	1,075,970 614,700	1,329,991 1,402,300	171,572 233,600	821,660 511,547	
Total expenses	5,713,837 5,751,603	2,610,866 2,730,180	7,828,402 7,799,094	1,763,366 1,356,800	2,104,787 2,187,700	281,806 344,900	1,889,828 1,506,902	
Annual surplus (deficit)	\$ - \$ 100,891	\$ (471,374) \$ (1,540,053)	\$ (4,884) \$ (310,382)	\$ (1,164,514) \$ (1,005,957)	\$ (786,770) \$ (735,735)	\$ (16,028) \$ (187,408)	\$ 177,908 \$ (21,395)	
	Employment training	Gaming	Tobacco store	Fisheries	Housing projects	Gas Bar	COVID-19	Consolidated totals
Revenues	Employment training  2020 Budget 2020	Gaming 2020 Budget 2020	Tobacco store  2020 Budget 2020	Fisheries 2020 Budget 2020	Housing projects  2020 Budget 2020	Gas Bar 2020 Budget 2020	COVID-19  2020 Budget 2020	Consolidated totals  2020 Budget 2020
Federal Government Provincial Government		2020 Budget 2020 257,734 225,000	2020 Budget 2020	2020 Budget 2020  273,000 -		2020 Budget 2020		2020 Budget 2020 21,459,259 18,149,061 357,347 225,000
Federal Government	2020 Budget 2020 753,536 806,652	2020 Budget 2020	2020 Budget 2020	2020 Budget 2020  273,000 - 3,539,966 2,705,000	2020 Budget 2020 476,071 298,369	2020 Budget 2020	2020 Budget 2020	2020 Budget 2020 21,459,259 18,149,061
Federal Government Provincial Government Economic Activities	2020 Budget 2020  753,536 806,652 2,000 -	2020 Budget 2020 257,734 225,000	2020 Budget 2020	2020 Budget 2020  273,000 -	2020 Budget 2020 476,071 298,369	2020 Budget 2020	2020 Budget 2020	2020 Budget 2020 21,459,259 18,149,061 357,347 225,000 19,609,019 17,986,500
Federal Government Provincial Government Economic Activities Other revenue	2020 Budget 2020  753,536 806,652 2,000 - 161,731 37,500	2020 Budget 2020  257,734 225,000 4,452,301 4,201,500	2020 Budget 2020	2020 Budget 2020  273,000 3,539,966 2,705,000 (7,785) 120,000	2020 Budget 2020 476,071 298,369  357,447 140,000	2020 Budget 2020	2020 Budget 2020  350,144	2020 Budget 2020  21,459,259 18,149,061 357,347 225,000 19,609,019 17,986,500 794,502 1,290,600
Federal Government Provincial Government Economic Activities Other revenue Total revenue	2020 Budget 2020  753,536 806,652 2,000 - 161,731 37,500	2020 Budget 2020  257,734 225,000 4,452,301 4,201,500	2020 Budget 2020	2020 Budget 2020  273,000 3,539,966 2,705,000 (7,785) 120,000	2020 Budget 2020 476,071 298,369  357,447 140,000	2020 Budget 2020	2020 Budget 2020  350,144	2020 Budget 2020  21,459,259 18,149,061 357,347 225,000 19,609,019 17,986,500 794,502 1,290,600
Federal Government Provincial Government Economic Activities Other revenue  Total revenue  Expenses  Salaries and benefits Amortization Debt servicing Cost of goods sold	2020 Budget 2020  753,536 806,652 2,000 - 161,731 37,500  917,267 844,152  557,902 616,685	2020 Budget 2020  - 257,734 225,000 4,452,301 4,201,500 - 4,710,035 4,426,500  913,933 941,750 - 10,556 14,700	2020 Budget 2020	273,000 - 3,539,966 2,705,000 (7,785) 120,000 3,805,181 2,825,000  1,164,797 1,036,000 - 5,971 500	2020 Budget 2020  476,071 298,369	2020 Budget 2020	2020 Budget 2020  350,144 350,144	2020 Budget 2020  21,459,259 18,149,061 357,347 225,000 19,609,019 17,986,500 794,502 1,290,600  42,220,127 37,651,161  11,078,260 11,356,875 1,782,202 1,500,000 324,898 280,200 9,408,941 8,773,400
Federal Government Provincial Government Economic Activities Other revenue  Total revenue  Expenses  Salaries and benefits Amortization Debt servicing	2020 Budget 2020  753,536 806,652 2,000 161,731 37,500  917,267 844,152  557,902 616,685	2020 Budget 2020  257,734 225,000 4,452,301 4,201,500  4,710,035 4,426,500  913,933 941,750	2020 Budget 2020	273,000 - 3,539,966 2,705,000 (7,785) 120,000 3,805,181 2,825,000	2020 Budget 2020  476,071 298,369 357,447 140,000  833,518 438,369  41,743 60,498 86,000	2020 Budget 2020	2020 Budget 2020  350,144 350,144 -	2020 Budget 2020  21,459,259 18,149,061 357,347 225,000 19,609,019 17,986,500 794,502 1,290,600  42,220,127 37,651,161  11,078,260 11,356,875 1,782,202 1,500,000 324,898 280,200
Federal Government Provincial Government Economic Activities Other revenue  Total revenue  Expenses  Salaries and benefits Amortization Debt servicing Cost of goods sold	2020 Budget 2020  753,536 806,652 2,000 - 161,731 37,500  917,267 844,152  557,902 616,685	2020 Budget 2020  - 257,734 225,000 4,452,301 4,201,500 - 4,710,035 4,426,500  913,933 941,750 - 10,556 14,700	2020 Budget 2020	273,000 - 3,539,966 2,705,000 (7,785) 120,000 3,805,181 2,825,000  1,164,797 1,036,000 - 5,971 500	2020 Budget 2020  476,071 298,369	2020 Budget 2020	2020 Budget 2020  350,144 350,144	2020 Budget 2020  21,459,259 18,149,061 357,347 225,000 19,609,019 17,986,500 794,502 1,290,600  42,220,127 37,651,161  11,078,260 11,356,875 1,782,202 1,500,000 324,898 280,200 9,408,941 8,773,400

#### SCHEDULE OF SEGMENT DISCLOSURE

#### YEAR ENDED MARCH 31, 2019

	Social development	Band administration	Education	Capital and housing	Operating and maintenance	Economic development	Community health
	2019 Budget 2019	2019 Budget 2019	2019 Budget 2019	2019 Budget 2019	2019 Budget 2019	2019 Budget 2019	2019 Budget 2019
Revenues							
Federal Government	5,852,495 5,804,679	1,011,467 717,131	8,433,133 7,559,968	362,843 347,988	1,021,076 1,284,707	186,210 206,211	3,158,042 2,315,299
Provincial Government Economic Activities			21,048 -			6,951	
Other revenue	(92,269)	600,569 406,900	26,485 12,000	56,984 -	470,577 462,090		22,500 -
Total revenue	5,760,226 5,804,679	1,612,036 1,124,031	8,480,666 7,571,968	419,827 347,988	1,491,653 1,746,797	193,161 206,211	3,180,542 2,315,299
Expenses							
Salaries and benefits	286,679 465,326	1,399,187 1,226,025	4,378,652 3,858,230	596,162 378,000	749,595 750,550	100,620 99,015	1,047,767 983,244
Amortization Debt servicing	23,841 18,000	1,760,221 1,500,000 148,412 30,000		193 -	6,307 4,800		
Cost of goods sold	25,841 18,000	148,412 30,000		193 -			
Other expenses	5,449,706 5,321,353	878,922 985,179	4,200,463 3,458,456	1,347,313 629,700	1,431,211 1,522,950	153,355 356,850	1,130,371 616,277
Total expenses	5,760,226 5,804,679	4,186,742 3,741,204	8,579,115 7,316,686	1,943,668 1,007,700	2,187,113 2,278,300	253,975 455,865	2,178,138 1,599,521
Annual surplus (deficit)	\$ - \$ -	\$ (2,574,706) \$ (2,617,173)	\$ (98,449) \$ 255,282	\$ (1,523,841) \$ (659,712)	\$ (695,460) \$ (531,503)	\$ (60,814) \$ (249,654)	\$ 1,002,404 \$ 715,778
	Employment training	Gaming	Tobacco store	Fisheries	Housing projects	Gas Bar	Consolidated totals
	2019 Budget 2019	2019 Budget 2019	2019 Budget 2019	2019 Budget 2019	2019 Budget 2019	2019 Budget 2019	2019 Budget 2019
Revenues							
Federal Government	1,135,928 796,006			271,775 -	622,659 550,594		22,055,628 19,582,583
Provincial Government		276,764 225,000					304,763 225,000
Economic Activities Other revenue	43,984 37,500	4,351,931 4,545,500	9,274,399 8,500,000	3,538,965 3,137,000 6,750 10,000	171,787 85,000	1,851,818 1,700,000 60,000 60,000	19,017,113 17,882,500 1,367,367 1,073,490
other revenue	43,204 31,300	·		0,730	171,707 05,000	00,000	1,507,507
Total revenue	1,179,912 833,506	4,628,695 4,770,500	9,274,399 8,500,000	3,817,490 3,147,000	794,446 635,594	1,911,818 1,760,000	42,744,871 38,763,573
Expenses							
Salaries and benefits	572,897 488,839	898,173 924,450	90,614 89,850	1,283,976 1,048,200	49,337 -	159,580 163,800	11,613,239 10,475,529
Amortization Debt servicing		11,563 13,200	7,703 7,500	7,705 500	51,397 86,000	11,531 8,500	1,760,221 1,500,000 268,652 168,500
Cost of goods sold		11,505 13,200	7,127,026 6,750,000	7,703		1,692,021 1,530,000	8,819,047 8,280,000
Other expenses	448,212 468,060	886,715 967,700	930,683 750,550	1,557,383 1,219,700	1,072,214 838,900	25,185 28,350	19,511,734 17,164,025
Total expenses	1,021,109 956,899	1,796,451 1,905,350	8,156,026 7,597,900	2,849,064 2,268,400	1,172,948 924,900	1,888,317 1,730,650	41,972,893 37,588,054
Annual surplus (deficit)	\$ 158,803 \$ (123,393)	\$ 2,832,244 \$ 2,865,150	\$ 1,118,373 \$ 902,100	\$ 968,426 \$ 878,600	\$ (378,502) \$ (289,306)	\$ 23,501 \$ 29,350	\$ 771,980 \$ 1,175,519

# SIPEKNE'KATIK SCHEDULES TO CONSOLIDATED FINANCIAL STATEMENTS ISC BLOCK FIXED AND FLEXIBLE FUNDING AND EXPENDITURES YEAR ENDED MARCH 31, 2020

														Interest and								
	Funding	Deferred rev,		Net funding		Wages and	Legal and	Office and			Repairs and	11		Bank	Telephone		Garbage	Fire		Total	Capital	Surplus
Expense type	amount	opening	closing	amount	Basic Needs	benefits	Consulting	Admin	Prof. fees	training	Maint.	Equipment	Insurance	Charges	and internet	Utilities	Collection	Protection	Other	expenses	Addition	(deficit)
Funding description																						
Income assistance	5,761,403	-	-	5,761,403	5,443,102	189,627	-	4,565	-	4,304	-	1,000	-	12,792	794	-	-		300	5,656,484	-	104,919
Assisted living	285,779	-	-	285,779	-	57,353	-	-	-	-	-	-	-	-	-	-	-	-	-	57,353	-	228,426
Indian government support	681,942	-	-	681,942	-	1,106,333	282,726	116,980	63,241	9,325	-	-	10,742	96,040	15,634	-	-	-	154,922	1,855,943	-	(1,174,001)
Membership	68,598	-	-	68,598	-	43,427	-	454	-	40	-	-	-	-	188	-	-	-	-	44,109	-	24,489
Capital	711,547	-	-	711,547	-	645,396	-	14,637	6,773	27,814	535,814	808	164,550	-	-	47,406	-	-	-	1,443,198	54,343	(785,994)
Facilities O&M	301,312	-	-	301,312	-	395,382	1,688	-	-	22,395	310,635	164,478	91,281	-	-	232,789	118,805	14,800	17,206	1,369,459	-	(1,068,147)
Econonic development	159,947	-	-	159,947	-	43,630	-	2,872	-	2,834	2,138	-	-	-	-	-			113,214	164,688	22,000	(26,741)
Block and Grant Subtotal	7,970,528	-	-	7,970,528	5,443,102	2,481,148	284,414	139,508	70,014	66,712	848,587	166,286	266,573	108,832	16,616	280,195	118,805	14,800	285,642	10,591,234	76,343	(2,697,049)
Fin Mgmt Gov Cap Dev (P&ID)	287,007	60,824	-	347,831	-	295,393	20,700	-	-	-	-	31,738	-	-	-	-			-	347,831	-	0
Summer work experience	59,075	-	-	59,075	-	59,804	-	-	-	-	-	-	-	-	-	-		-	-	59,804	-	(729)
Comm Opport Readiness Prg	_	51,433	-	51,433	_	_	68,878	-	-	-	-	-	-	-	-	-	-		-	68,878	_	(17,445)
Renovations	115,000	118,369	-	233,369	_	-	-	-	-	-	233,369	-	-	-	-	-	-		-	233,369	_	-
Lot servicing	25,000	50,000	(75,000)		_	-	-	-	-	-	-	-	-	-	-	-	-		-		_	-
RLEMP - Non-Core Alloc	14,470	-	_	14,470	-	14,070		400	_	-	-	-	-	_	-	_			-	14,470	-	-
A&C water	_	78,558	(54,481)	24,077	-	_	24,077	-	_	-	-	-	-	_	-	_			-	24,077	-	-
Water Systems	103,189	_	-	103,189	-	-	-	-	-	-	246,999	-	_	-	_	-	-		-	246,999	-	(143,810)
Vulnerable systems	175,000		(175,000)		_	-	-	-	-	-	-	-	-	-	-	-	-		-		_	-
Construction	175,000	350,000	(175,000)	350,000	_	-	-	-	-	-	-	-	-	-	-	-	-		-	-	350,000	-
Diversion centre	_	84,575	(50,856)	33,719	_	-	33,719	-	-	-	-	-	-	-	-	-	-		-	33,719	_	-
Fixed Subtotal	953,741	793,759	(530,337)	1,217,163	-	369,267	147,374	400	-	-	480,368	31,738	-	-	-	-			-	1,029,147	350,000	(161,984)
FNWWAP water	-	349,838	(349,838)	-	_	_	_	_	-	_	-	_	_	-	_	-			_	-	_	-
Response	56,320	-	-	56,320	-	-	-	-	_	-	56,320	-	-	_	-	_			-	56,320	-	-
Response	350,144	_	_	350,144	_	_	-	6.833		_	_	343,311	_		_	_			_	350,144	_	_
Recovery	75,735	-	-	75,735	-	-	-	_	_	-	75,735	-	-	_	-	_			-	75,735	-	-
Recovery	125,343	-	_	125,343	-	-	-	_	_	-	125,343	-	-	_	-	_			-	125,343	_	-
Land feasibility and environmental assess.	_	39,928	-	39,928	-	6,200	33,728	-	_	-	_	-	-	_	-	_			-	39,928	-	-
Flexible subtotal	607,542	389,766	(349,838)	647,470	-	6,200	33,728	6,833	-	-	257,398	343,311	-	-	-	-	-	-	-	647,470	-	-
Totals	9,531,811	1,183,525	(880,175)	9,835,161	5,443,102	2,856,615	465,516	146,741	70,014	66,712	1,586,353	541,335	266.573	108.832	16.616	280,195	118,805	14,800	285,642	12,267,851	426,343	(2,859,033)

# SIPEKNE'KATIK SCHEDULES TO CONSOLIDATED FINANCIAL STATEMENTS HEALTH CANADA FLEXIBLE AND SET FUNDING AND EXPENDITURES YEAR ENDED MARCH 31, 2020

Expense type	Funding amount	Deferred rev, opening		Net funding amount	Wages and benefits	Insurance	Travel	Training & prof dev	Repairs & maint.	Telephone & utilities	Office and supplies	Program Supplies	Admin fees	Misc/tfrs/ other	Tangible capital assets	Total expenses	Surplus (deficit)
Funding description											**	•			•	-	
Can Pren'tl NutrProg	1,141	_	_	1,141	_	_	_	_	-	_	_	1,027	114	-	_	1,141	_
Abor HeadStart Res.	1,212	-	-	1,212	-	_	_	-	-	-	_	1,091	121	-	_	1,212	-
Bldg Hlthy Comm	3,640	-	-	3,640	-	_	_	-	-	-	3,276	-	364	-	_	3,640	-
Brighter Futures	3,627	-	-	3,627	-	-	1,379	-	-	-	· -	1,884	364	-	-	3,627	-
NYSAP Treatment Centres	150,753	-	(88,530)	62,223	57,328	-	2,811	-	-	-	-	565	1,519	-	-	62,223	-
Youth Slynt Abuse Prog	-	111,917	(67,434)	44,483	-	-	4,800	524	-	-	-	27,967	11,192	-	-	44,483	-
Abor Diabetes Init	24,521	-	-	24,521	20,447	-	1,322	300	-	-	-	· -	2,452	-	-	24,521	-
Pub Health NS & CHRs	7,225	-	-	7,225	-	-	1,096	-	-	-	-	5,407	722	-	-	7,225	-
Health Plan Mgmt	3,491	_	-	3,491	-	-	72	-	-	-	-	3,070	349	-	-	3,491	-
Jordan's Principle	402,422	42,390	(110,096)	334,716	81,680	-	-	-	-	-	-	-	35,259	9,542	241,267	367,748	(33,032)
Education	39,896		-	39,896	35,906	-	-	-	-	-	-	-	3,990	-	-	39,896	-
Capital Investments	51,225	_	(51,225)	· -	-	-	-	-	-	-	-	-	-	-	-	· -	-
Comm Facilities O&M	12,425			12,425	-	-	-	-	-	-	-	11,182	1,243	-	-	12,425	-
Flexible Subtotal	701,578	154,307	(317,285)	538,600	195,361	-	11,480	824	-	-	3,276	52,193	57,689	9,542	241,267	571,632	(33,032)
Community Oral Health	22,608	-	-	22,608	-	-	-	_	-	-	-	20,334	2,274	-	-	22,608	-
Mental Wellness	520,643	-	-	520,643	344,223	-	-	1,197	-	-	-	123,155	52,068	-	-	520,643	-
Healthy Living	299,188	-	(243,402)	55,786	-	2,654	1,061	4,192	-	-	3,140	13,249	31,490	-	-	55,786	-
Home & Community Care	450,137	-	-	450,137	387,075	-	6,751	-	-	-	-	11,297	45,014	-	-	450,137	-
Healthy Child Development	168,060	-	-	168,060	10,934	-	-	-	-	-	-	155,446	1,680	-	-	168,060	-
Comm Dis Control&Mgmt	14,160	-	-	14,160	-	-	108	-	-	-	-	12,645	1,407	-	-	14,160	-
Health Facilities	54,670	-	-	54,670	34,784	-	-	-	23,679	20,516	1,193	84	-	4,741	-	84,997	(30,327)
Pla&Qua&Syst.Int	122,256	-	-	122,256	92,917	-	72	626	-	5,971	14,667	-	8,003	-	-	122,256	-
Envir. Public Health	17,728	-	-	17,728	-	-	-	-	-	-	-	-	-	17,728	-	17,728	-
NFR Grant Subtotal	1,669,450	-	(243,402)	1,426,048	869,933	2,654	7,992	6,015	23,679	26,487	19,000	336,210	141,936	22,469	-	1,456,375	(30,327)
NNADAP	14,069	-	-	14,069	-	-	3,808	508	-	-	-	8,346	1,407	-	-	14,069	-
HCC Service Del	9,838	-	-	9,838	-	-	-	-	-	-	-	8,854	984	-	-	9,838	-
Medical Transportation	69,060	-	(56,658)	12,402	2,874	-	-	-	915	-	-	1,707	6,906	-	_	12,402	-
Set Subtotal	92,967	-	(56,658)	36,309	2,874	-	3,808	508	915	-	-	18,907	9,297	-	-	36,309	-
Totals	2,463,995	154,307	(617,345)	2,000,957	1,068,168	2,654	23,280	7,347	24,594	26,487	22,276	407,310	208,922	32,011	241,267	2,064,316	(63,359)

## SCHEDULES TO CONSOLIDATED FINANCIAL STATEMENTS

## **GOVERNMENT TRANSFERS**

## YEAR ENDED MARCH 31, 2020

	2020		2020		2020
	Operatin	g	Capital		Total
Direct Federal government transfers:					
Indigenous Services Canada	9,455,4	468	76,343	9	9,531,811
Health Canada	2,222,	728	241,267	,	2,463,995
Department of Fisheries and Oceans	273,0	000	-		273,000
Mi'kmaw Kina'matneway	8,028,0	004	111,623	;	8,139,627
METS	889,	755	-		889,755
Canada Mortgage and Housing Corporation	161,0	071	-		161,071
Federal government transfer total	\$ 21,030,0	026 \$	429,233	\$ 2	1,459,259
Direct Provincial government transfers:	\$ 357,3	347 \$	-	\$	357,347

## SCHEDULES TO CONSOLIDATED FINANCIAL STATEMENTS

## EXTERNALLY RESTRICTED SURPLUS - EDUCATION CONTINUITY

#### YEAR ENDED MARCH 31, 2020

Externally restricted - Education surplus continuity schedule

Closing balance, March 31, 2020

Opening balance, March 31, 2019 \$ (811,413)

Add/deduct:
Surplus (deficit) from Education (Schedule #3) \$ (4,884)

Less:
Amounts capitalized as tangible capital assets \$ (111,623)

\$ (927,920)

## SCHEDULES TO CONSOLIDATED FINANCIAL STATEMENTS

## YEAR ENDED MARCH 31, 2020

Salaries, honoraria and travel expenses paid to Chief and Council

		# of							
	Position	months	Н	onoraria	Other	Total	Expenses		
Michael P. Sack	Chief	12	\$	69,593	-	69,593	10,041		
Mary Ellen Syliboy	Councillor	12		44,000	-	44,000	7,782		
Thomas Jefferson Howe	Councillor	12		44,000	-	44,000	12,139		
Timothy Nevin	Councillor	12		44,000	-	44,000	7,732		
Keith J. Julian	Councillor	12		44,000	-	44,000	9,099		
Doreen Knockwood	Councillor	12		44,000	-	44,000	-		
Gerry Augustine	Councillor	12		44,000	-	44,000	11,079		
Virginia Peter-Paul	Councillor	12		44,000	-	44,000	10,866		
Derrick Nevin	Councillor	12		44,000	-	44,000	13,344		
Eldon Paul	Councillor	12		44,000	-	44,000	8,845		
Gavin Michael	Councillor	12		44,000	-	44,000	11,574		
Michelle Glasgow	Councillor	12		44,000	-	44,000	1,348		
Lena Knockwood	Councillor	12		44,000	-	44,000	14,145		
			\$	597,593	\$ - 5	597,593	\$ 117,994		

## SCHEDULES TO CONSOLIDATED FINANCIAL STATEMENTS

## YEAR ENDED MARCH 31, 2020

Salaries, honoraria and travel expenses paid to senior management

		# of						7	Travel	
	Position	months		Salary	Honoraria	Other	Total		Expenses	
Operations	Director-Acting	12	\$	70,000	\$ -	\$ -	\$	70,000	\$	2,646
Gas Bar	Manager	12		41,539	-	-		41,539		2,674
Financial Officer	Executive	8		135,845	-	1,270		137,115		6,133
Financial Officer	Director	8		53,719	-	-		53,719		1,180
Financial Officer	Director	4		26,923	-	-		26,923		484
Education	Director	12		86,142	-	-		86,142		5,045
Housing	Manager	12		50,568	-	-		50,568		4,981
O&M	Manager	12		55,197	-	-		55,197		4,564
Band School	Manager	12		107,116	-	-		107,116		2,523
Pre-school	Manager	12		75,864	-	-		75,864		781
Day Care	Manager	12		40,981	-	-		40,981		791
Economic Development	Manager	12		54,427	-	642		55,069		4,767
Tobacco	Manager	1		83,273	-	-		83,273		206
Tobacco	Manager	11		40,202	-	-		40,202		2,104
Health	Manager-Acting	12		62,499	-	-		62,499		6,977
Sports and Recreation	Manager	4		10,677	-	-		10,677		400
Sports and Recreation	Manager	3		9,827	-	-		9,827		697
Sports and Recreation	Manager-Acting	5		31,508	-	-		31,508		1,833
Human Resources	Manager	12		66,923	-	955		67,878		191
Gaming - on reserve	Manager	12		50,699	-	-		50,699		673
Gaming - off reserve (Hammonds Plains)	Manager	12		41,384	-	-		41,384		-
Social Development	Manager	12		65,864	-	-		65,864		2,018
Fisheries	Manager	7		35,000	-	200		35,200		4,633
Fisheries	Manager-Acting	5		25,452	-	-		25,452		1,325
Membership	Manager	12		38,424	-	-		38,424		360
METS	Manager	9		31,800	-	395		32,195		672
METS	Manager	3		8,561	-	-		8,561		-
Lands	Manager	12		47,635	-	-		47,635		6,181
Security	Manager	12		50,398	-	-		50,398		2,851